

SCRUTINY COMMISSION - 28 JANUARY 2009

REPORT OF THE CHIEF EXECUTIVE

LOCAL AREA AGREEMENT 2 – REFRESH AND PROGRESS

Purpose of the Report

1. The purpose of this report is to outline to the Commission the progress in finalising and refreshing targets in the Local Area Agreement (LAA2), which were either not finalised during the original negotiation or which were subject to agreeing baselines or other review. In addition, to seek the views of the Commission on any revised targets agreed at this stage, prior to consideration by the Cabinet. The report also outlines progress in starting to mobilise delivery of LAA2.

Background

2. Leicestershire Together's Sustainable Community Strategy (SCS) sets out priority outcomes for improvement in Leicestershire over the five years from 2008 to 2013. The LAA2 is a key delivery vehicle for the SCS and focuses on a set of priority outcomes agreed as the most important things to improve between 2008 and 2011.
3. The LAA2 (approved by Government in July 2008) is a statutory document where named statutory partners must participate in its development and have regard to targets where their services affect the chosen targets. The County Council is the responsible authority charged with preparing and co-ordinating delivery of the LAA2.
4. The priority outcomes in the LAA2 have been selected for a number of reasons including:
 - To improve performance in particular areas;
 - To further improve already high levels of performance; and
 - Crosscutting issues tackling a number of priorities or an emerging issue best tackled through partnership.
5. The Leicestershire Together partners chose 35 National Indicator (NI) targets to make up the LAA2 along with 16 mandatory educational achievement targets and 10 local indicators. The timeframes for developing and agreeing the original LAA2 were tight and hence 23 outstanding NI target issues were left to be addressed through the current 'Refresh' process.

6. The targets subject to refresh and individual reasons for this are contained in the Government Office report attached as Appendix A and are summarised below.

Issue and Targets Affected	Comment
Baselines and/or indicators awaiting outcome of the Place Survey: NI 1, NI 2, NI 4, NI 6, NI 21 and NI 139.	NI 21 replaces NI 24, which has been withdrawn by Government. The intention is to retain NI 24 as a local indicator. Implications of survey findings still being assessed.
Baselines and/or indicators that need to be revisited in the light of new baseline data: NI 165, NI 167, NI 185 and NI 195.	NI 165: Agreed with GOEM that no changes to this target are needed NI 167: Targets revised due to DfT changing data suppliers and agreed with GOEM as part of the LPT Progress Report in December 2008. NI 185: No changes proposed. NI 195 Implications for this target still being assessed.
Baseline and Targets agreed on the basis that the effects of the economic situation would be factored in at Refresh: NI 154 and NI 155.	Refer to "Risks" paragraph below.
Potential alterations to negotiated targets depending on findings in the Active People Survey – November 2008: NI 8.	Implications of survey findings still being assessed.
Baseline & targets to be revisited because they relied on estimated data: NI179.	The % efficiency savings at 9.4% over three years will remain unchanged.
No baseline and/or indicators pending the outcome of the Tell Us3 Survey – due November 2008, published 7 th January 2009: NI 50, NI 57, NI 110 and NI 115.	Implications of survey findings still being assessed. Early indications are that negotiations may be protracted.
Baseline & targets to be set when data/new models are available: NI 18, NI 19, and NI 172.	Implications of survey findings still being assessed.
Baselines and Targets to be set after the current Refresh: NI 20 and NI 145.	Will be settled later in 2009.

The Refresh Process

7. It was hoped to start the process of refreshing the LAA2 in October 2008, with much of the work completed for reporting to this meeting. However the economic downturn and the need to respond to this has meant some delay in Government being able to agree and publish the "Target Negotiation Briefs" (TNBs) that guide the refresh process and target agreements. However, all but one of the TNBs have now been published (in late December 2008) and target negotiations are now underway. The remaining TNB for NI 21 (Dealing with local concerns about anti social behaviour) is to be published in late January.
8. The Government message is that the refresh process should be looking to "refine and refresh" indicators already agreed rather than "replace and re-negotiate" existing indicators. However, there is the possibility to request re-negotiation of indicators adversely affected by the economic situation if there is robust evidence in support.
9. Key milestones for the LAA Refresh are set out below.
- End of January/mid February: validated Place Survey results received from Government
 - 10th February: Cabinet consideration
 - 2nd March: Refreshed LAA submitted to the Government Office (GO)
 - 25th March: County Council formally approves the Refreshed LAA
 - 27th March - 1st April: GO submits final adopted refreshed LAA to the Secretary of State/CLG.
 - Early April: Final LAA signed off by Secretary of State.

Refresh Progress and Current Issues

10. The latest position on individual target changes, at the time of writing this report, is highlighted in Appendix B. However, negotiations are currently in progress on practically all the indicators and there will be an update at the meeting on the latest situation.
11. The original negotiations acknowledged that the two housing indicators (net additional homes and number of affordable homes) would be reviewed at the refresh. Emerging evidence provided by district councils suggests that the recession is having a negative impact on the provision of additional homes and, to a lesser extent at this stage, affordable homes. Robust evidence is being collated to ensure that the revised targets agreed reflect the current economic situation.
12. The Leicestershire economy also faces a number of challenges due to the recession, which may have a potential impact on targets relating to employment and business growth in the medium term. However, it is still too early to predict the full downturn effects locally.

Progress in Mobilising Delivery of LAA2

13. Despite the number of targets still subject to agreement through the refresh process, the Council and partners has progressed an LAA2 delivery planning and resourcing process to ensure that as many of the targets as possible can begin to be delivered.
14. Delivery plans relating to economic issues are operating under a separate delivery plan timescale and process under the Multi Area Agreement with Leicester City.
15. There are currently 46 delivery plans supporting the SCS themes as summarised below.

SCS Theme	Number of Delivery Plans
Improved life chances for vulnerable people and places	12
Stronger more cohesive communities	7
A safe and attractive place to live and work	6
A more effective response to climate change	4
A prosperous and dynamic economy	4
A healthier Leicestershire	10
More effective and efficient service delivery	3

16. The delivery plans have been through a challenge process via a partnership officer challenge group that reviewed the plans against criteria relating to four main elements:
 - i) Priority in relation to SCS and LAA outcomes;
 - ii) Achievability/delivery;
 - iii) Affordability; and
 - iv) Innovation & commissioning arrangements.
17. The delivery plans should form a good platform for delivery of the LAA2. The Leicestershire Together Board in December also approved the allocation of £2.5m

partnership resources toward delivery of the LAA2 in 2009/10 together with an indicative allocation of £2.6m for delivery in 2010/11, subject to the outcome of the refresh process and receipt of reward grant from LAA1. The Scrutiny Commission will be informed of progress on LAA2 delivery through the regular quarterly reporting process.

18. The LAA2 includes a number of Local Indicators that, whilst not subject to refresh, are in the course of being reviewed. If any changes are appropriate these will be addressed concurrently with the refresh.

Consultations

19. The outcomes chosen for inclusion in the SCS and LAA2 followed production of two evidence bases and widespread consultation with the public and stakeholders. Consultation on the priority areas for investment in SCS delivery has also been carried out via community forums.

Resource Implications

20. Following agreement of the LAA2 financial strategy a resource envelop of circa an extra £2.5 million was identified to support LAA2 delivery. Some additional resources to support delivery are also being made available through the Regional Improvement & Efficiency Partnership and the Multi Area Agreement process.
21. Confirmed allocations have been made for 2009/10 with provisional allocations identified for 2010/11. A final view on the provisional allocations will be made once performance against reward targets under LAA1 is known. The reward grant under LAA1 is dependent, along with other things, on the outcomes in the Social Capital Survey due in the spring of 2009.

Equalities Implications

22. The LAA draws on the outcomes in the SCS, which has a significant focus on equal opportunities across all themes and reducing disadvantage in specific parts of the County and within specific communities of interest (see the Vulnerable People and Vulnerable Places sections of the SCS). Equalities implications are also addressed specifically within each delivery plan underpinning the LAA.

Circulation under the Sensitive Issues Procedure

23. Not applicable

Environmental Implications

24. A key thread running through the SCS and LAA2 is to have regard to the environmental impact of delivery plans. For example, the Climate Change theme of the SCS has a number of aims and outcomes that seek to address these issues directly.

Recommendations

25. It is recommended that:

- i) the report and progress in refreshing the Local Area Agreement 2 be noted; and
- ii) the Scrutiny Commission consider whether it wishes to make any comments to the Cabinet concerning the Local Area Agreement 2 refresh targets.

Officers to Contact

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Appendices

Appendix A – Government Office for the East Midlands report on targets for Refresh

Appendix B – Proposed target changes due to the Refresh process

APPENDIX A

Government Office for the East Midlands Report on targets for Refresh

FIFTH QUALITY ASSURANCE REPORT FROM THE GO NETWORK TO THE PROGRAMME BOARD			
PLANNING FOR REFRESH: SEPTEMBER 2008			
GO	East Midland	Area	Leicestershire
Agenda for refresh			
<p>Refresh is not about re-opening discussions that have already been concluded. It is important that the scope is restricted only to those issues that are genuinely agreed “unfinished business”. The following sections, therefore, provide a framework for planning the key themes that need to be addressed.</p>			
Indicators			
<p>All in-scope targets were agreed at LAA sign off and the Leicestershire LAA received unqualified sign off approval in July. At that time there were no outstanding indicator discussions and we were confident that the agreed overall indicator package delivered a good balance of both local and national priorities. The Government subsequently has decided to drop two APACS deferred indicators from the NIS of which NI 24 included in the Leicestershire 35 NIS is one. A new priority replacement indicator will be negotiated. We will await a Ministerial decision before taking appropriate action to negotiate a replacement ASB indicator. We are aware that the Partnership may wish to keep the target focus of the former NI 24 as a local indicator.</p>			
Local Indicators			
<p>The Partnership has selected 10 local indicators 3 of which are from the national data set NI 40 (drug users in effective treatment), NI 47 (road casualties) and NI 90 (learning diplomas). The 7 other local indicators cover attainment gap for pupils in receipt of free school meals, attainment gap for SEN pupils, care leavers in education, employment or training, green infrastructure, employment land, quality parish councils and access to services. Throughout negotiations we have emphasised the need for the LAA to be cross cutting and we are content that these local indicators compliment and support delivery of the LAA.</p>			
Targets			

In keeping with our understanding at the time of signing off the LAA, there remain 23 outstanding NI target issues to be considered at Refresh. No additional target issues have been identified since the formal sign off. However, the change in the economic climate is likely to result in some pressure to review the more susceptible targets. In particular, housing targets NI 154 (net additional homes) and NI 155 (affordable homes delivered) which were negotiated on the basis that the effects of the credit crunch would be considered at refresh. Strong local evidence of a downturn in house building is likely to make a robust case for these targets to be reduced.

- There are 10 designated target indicators which have all been agreed by Departments as appropriate to defer to the refresh process.
- There are four indicators awaiting the outcome of the Place Survey NI 1 (percentage of people who believe people from different backgrounds get on well together in their local area), NI 2 (percentage of people who feel they belong to a local neighbourhood, NI 4 (influencing decisions in locality) and NI 6 (volunteering), however the late availability of data in mid January will put pressure on the partnership to negotiate, agree and gain political sign off by 16 Feb submission deadline.
- Four indicators NI 165 (working age-qualified level 4), NI 167 (congestion), NI 185 (CO2 reduction) and NI 195 (street and environment cleanliness) need to be revisited in the light of new baseline data.
- Two indicators NI 154 (net additional homes) and NI 155 (affordable homes) will be revisited at Review for the reasons indicated above.
- NI 8 (adult participation in sport) has possible alterations to negotiated targets once the Active People Survey has been published. Y2 and Y3 targets for NI 20 will be set following publication of the Flanagan report.
- On NI 179 (value for money services) only estimated baseline and Year 1 target were provided prior to LAA approval. Baseline and targets will therefore be revisited at Refresh.

There is a possibility that the partnership may wish to reopen discussions on NI's focussed on worklessness due to recent economic effects on businesses in the County although nothing formal has been tabled at this point.

Designated Target	Issue	Action to be taken	Timescale
NI 1 (Percentage of people from different backgrounds who get on well together in their local area)	Baseline not available at LAA "sign off". Notional year 3 targets agreed	Establish baseline and agree targets once Place Survey has been published	Place Survey data from LAs available by 30 Jan 09 and validated data available from AC 16 Feb 09
NI 2 (Percentage of people who feel they belong to their local neighbourhood)	Baseline not available at LAA "sign off". Notional year 3 targets agreed	Establish baseline and agree targets once Place Survey has been published	Place Survey data from LAs available by 30 Jan 09 and validated data available from AC 16 Feb 09
NI 4 (Percentage of people who feel that they can Influence decisions in their locality)	Baseline was not available at LAA "sign off". Notional year 3 targets agreed	Establish baseline and agree targets once Place Survey has been published	Place Survey data from LAs available by 30 Jan 09 and validated data available from AC 16 Feb 09

NI 6 (Participation in regular volunteering)	Baseline was not available at LAA "sign off". Notional year 3 targets agreed	Establish baseline and agree targets once Place Survey has been published	Place Survey data from LAs available by 30 Jan 09 and validated data available from AC 16 Feb 09
NI 8 (Adult participation in sport)	GOEM agreed to revisit the 1% assumed performance increase of past performance to March 2008	Action to be taken once Active People Survey has been published. Possible alterations to targets if improvements allowed in the baselines around past performance do not materialise.	Active People Survey data will be available in November 2008. Any necessary target alterations to be agreed by 16 Feb 09.
NI 18 (Adult re-offending rates for those under probation supervision)	Placeholder indicator deferred until 2009 by Department (C4) No baseline data available for re-offending at the LA level	Baseline definition to be clarified. Probation area model for 2007/08 will be used to predict re-offending at the LA level from October 2008 when a new model is constructed using the four cohorts which make up financial year 2007/08.	New baseline model will be available in October 2008. Targets to be agreed by 16 Feb 09.
NI 19 (Rate of proven re-offending by young offenders)	Placeholder indicator deferred until 2009 by Department (C4) No baseline data available	Baseline and targets to be determined when data is available.	Baseline data due to be available Sept/Oct 08. Targets to be agreed by 16 Feb 09
NI 20 (Assault with injury crime rate)	Year 1 target was agreed before LAA "sign off". Years 2 and 3 are still to be agreed No data available to set baseline	Future year's targets will be set at the refresh in the light of the outcome of the Flanagan pilot review of violent crime recording.	Flanagan pilot review outcome [Final report with evaluation from NPIA will be available in Jan 2009] Full data not available until July 09.
NI 24 (Satisfaction with the way police and local council dealt with ASB)	Placeholder indicator. (C4) Government has decided to drop two APACS deferred indicators from the NIS of which NI 24 is one	Replacement priority indicator will be negotiated as a replacement for this indicator. Partnership may wish to keep target focus of NI 24 as a local indicator.	New indicator to be selected and baseline and targets agreed by 16 Feb 09.

NI 50 (Emotional health of children)	Placeholder indicator deferred until 2009 by Department (C4) No data available to set targets	Baseline to be established when Tell Us survey results are available.	Tell Us survey data will be available in Oct/Nov 08. Targets to be agreed by 16 Feb 09.
NI 57 (Children and young people's participation in high quality PE and sport)	Placeholder indicator deferred until 2009 by Department (C4) No data available to set targets	Baseline to be established when Tell Us survey results are available	Tell Us survey data will be available in Oct/Nov 08 Targets to be agreed by 16 Feb 09.
NI 110 (Young people's participation in positive activities)	Placeholder indicator deferred until 2009 by Department (C4) No data available to set targets	Baseline to be established when Tell Us survey results are available	Tell Us survey data will be available in Oct/Nov 08. Targets to be agreed by 16 Feb 09.
NI 115 (Substance misuse by young people)	Placeholder indicator deferred until 2009 by Department (C4) No data available to set targets	Baseline to be established when Tell Us survey results are available	Tell Us survey data will be available in Oct/Nov 08. Targets to be agreed by 16 Feb 09.
NI 139 (People over 65 - independent living)	Placeholder indicator deferred until 2009 by Department (C4) No baseline data available to set targets	Establish baseline and agree targets once Place Survey has been published	Place Survey data from LAs available by 30 Jan 09 and validated data available from AC 16 Feb 09
NI 145 (Adults with learning disabilities in settled accommodation)	Placeholder indicator deferred until 2009 by Department (C4) No baseline data available to set targets	Baseline to be set and targets negotiated	Interim data may be available by March 09 but possibly not available until Sept 09. CO meeting CLG to discuss
NI 154 (Net additional homes provided)	Existing targets were agreed on the basis that the effects of the credit crunch would be factored in at Refresh.	Baseline and targets to be reviewed in the context of TNB	TNB to be available in Oct 08 Targets to be agreed by 16 Feb 09
NI155 (Number of affordable homes delivered)	Existing targets were agreed on the basis that the effects of the credit crunch would be factored in at Refresh.	Baseline and targets to be reviewed in the context of TNB	TNB to be available in Oct 08 Targets to be agreed by 16 Feb 09

NI 165 (Working age population qualified to at least Level 4 or higher)	Targets figures agreed prior to LAA approval but are subject to a significant statistical change due to changes to the APS.	Targets to be reviewed as soon as new APS data is available	Confirmed by DIUS that APS data is available. Any necessary amendments to targets to be agreed by 16 Feb 09
NI 167 (Congestion – average person journey time per mile during morning peak)	Baseline and targets negotiated prior to LAA approval but baseline may need to be reset following information from DfT	DfT is debating whether or not targets will need to be reset	TNB will be available in October 2008 Any requirement to reset targets to be agreed by 16 Feb 09.
NI 172 (VAT registered businesses in the area showing growth)	Placeholder indicator deferred until 2009 by Department (C4) No baseline data available to set targets	Establish baseline and targets when TNB provided by BERR	TNB will be available in October 2008 Targets to be agreed by 16 Feb 09.
NI 179	Estimated baseline and Year 1 target. No actual targets for Year 2 & 3.	At LAA approval guidance was still awaited in some service areas and therefore Year 2 & 3 targets could not be provided	2008/09 Review & Refresh
NI 185 (CO2 reduction from LA operations)	No data to set baseline available prior to Review/Refresh	Targets for years 2 & 3 to be revisited once baseline set.	Baseline and targets to be agreed in July 09
NI 195 (Improved street and environmental cleanliness)	% target set in advance of final data being available.	Baseline and targets to be confirmed once data is available.	07/08 data and 1 st tranche of 08/09 data available by Nov 08. Baseline to be agreed by 16 Feb 09.

Delivery

Named partners

Leicestershire Together Partnership has a wide range of named partners, and no major issues have been raised thus far. As ever in a two tier environment, the challenge in managing stakeholders and ensuring the governance arrangements are inclusive is sizeable. The Partnership is developing effective arrangements and we are confident that an appropriate level of inclusiveness will be achieved.

Skills and capacity

The Partnership has an experienced management team, and is working hard to further develop the performance management culture needed to effectively tackle the LAA as well as the MAA currently under development with Leicester City Council. The Partnership is keen to fully engage with RIEP and to this end has held initial discussions with RIEP representatives to explore avenues of appropriate support and to examine options for developing a sub-regional approach.

Collaboration and cross boundary working

The Partnership is proactively seeking opportunities for collaboration and cross boundary working. For example they have organised a Data Sharing workshop for all the partners where the development of a common data sharing protocol was worked on, and partners focussed on what needs to be taken forward to avoid additional work when sharing data. The Partnership has well established governance arrangements with the Partnership Board and Executive. Many of the delivery groups are already in place while some new groups such as Housing, Transport and Sport & Culture are being developed so there are the appropriate groups with accountability for Sustainable Community Strategy outcomes and LAA targets. The governance arrangements are inclusive of all partners and should provide an excellent forum for the dissemination of best practice and for challenging performance. **At the Review GOEM will be looking for evidence to demonstrate how the new delivery groups are bedding into existing governance arrangements.**

Communications

Communication has been strengthened both internally and externally and regular meetings of all of the delivery groups mean that information flow is much easier. A user friendly document explaining the SCS has been well received and a similar one is being developed for the LAA. The Partnership has worked hard to ensure that each of the constituent SCS/LAA partnerships and organisations within the structure is clear about where they fit in terms of delivery and who represents them at each level of governance. Expectations are being established in terms of the two way relationships. With this in mind a programme of meetings are planned between staff in the Policy & Partnerships and Performance and Improvement Teams in the County Council who effectively fulfil the role of support team for the Leicestershire Together Partnership and each partnership and organisation represented in the Leicestershire Together Partnership.

The Leicestershire Together Web site will be used to communicate the partnership's aspirations and successes to Leicestershire residents. It is planned that the E-Magazine will be distributed on at least a two-monthly basis across partners via E-mail. The E-Magazine offers the Partners a means to highlight local regional and national best practice, policy and implementation developments, update partners on the outcomes of the latest round of strategic meetings and signpost partners to new information available on the web site. The first issue, distributed in May 2008 highlighted progress in the development of the SCS and the establishment of the 27 Community/Area Forums that now serve Leicestershire. The second issue is planned for September with a main feature on the delivery of the SCS/LAA.

The Leicestershire Together Conference in December 2008 will afford further opportunity to both consider achievements/lessons learned how the new Leicestershire Performance Framework will be delivered and the benefits for people and places and detailed discussions across themes and places on how the delivery of SCS/LAA can be supported and monitored.

Duty to involve

We are still assessing the preparedness for the duty to involve. The Partnership is responding positively to the Community Engagement White Paper and is developing appropriate delivery plans and responses. Delivery of the SCS/LAA is supported by new Community Engagement and Better Places teams and the new 27 Community/ Area Forums will help facilitate robust local engagement.

In addition the partnership is continuing to establish its Neighbourhood Management programme within its priority neighbourhoods. Providing information to these places as well as consulting on local priorities is at the centre of this approach. **The alignment of neighbourhood priorities to LAA targets is something GOEM intends to probe at the Review.**

Delivery planning

The Partnership is currently in the process of compiling plans to deliver LAA priorities and the Performance Management team is developing the process of effective reporting to these plans. This approach aims to develop a firm foundation at this early stage by working up comprehensive delivery plans, to allow subsequent reporting to be done efficiently and clearly. **GOEM will probe the robustness of delivery plans at the Review**

A review of Partnership governance arrangements and delivery structures has been undertaken. The strategic governance framework of Leicestershire Together has been refreshed to reflect the partnerships that own the outcomes in the SCS. Several gaps in the structure where there is no clear lead partnership currently are being filled by either establishing new groups/partnerships or encouraging existing ones to expand their remit to take ownership of the relevant SCS/LAA outcomes.

The new performance framework includes 7 overarching themes under which the outcome priorities are grouped. The Partnership has taken a sensible matrix approach given the cross-cutting nature of many of the themes which makes it impractical to completely rebuild existing partnership and theme lead arrangements. In reality the SCS closely mirrors existing partnership delivery structures and these will form the basis for SCS/LAA delivery partnerships, plans and accountabilities. Challenge to the delivery and commissioning plans for the LAA is required from theme partnerships and more widely and robust arrangements are being established for this. **GOEM will be challenging the effectiveness of the new performance framework at the Review**

Historically the partnership delivery groups meet regularly and are inclusive of all partners. Each of the delivery groups is accountable to the Strategic Senior Officer Group and the Leicestershire Together Board. The Partnership is working to establish robust scrutiny arrangements.

Innovation and good practice

The Partnership is still proactively developing its governance and partnership arrangements, and it is likely that there will be examples of good practice emerging in the near future.

**LOCAL AREA AGREEMENT 2 - REFRESH 2009 - PROPOSED TARGET CHANGES
LEICESTERSHIRE LOCAL AREA AGREEMENT FRAMEWORK 2008-2011**

Sustainable Community Strategy Theme: Improved life chances for vulnerable people and places

LAA Priority Outcome	Indicator subject to refresh negotiations	Baseline (Changes due to Refresh shown in Bold)	LAA Improvement Target (Changes due to Refresh shown in Bold)		
			08/09	09/10	10/11
Improved life chances for individuals and families	NI 145 Adults with learning disabilities in settled accommodation	New indicator baseline not available	Place Holder		
The lives of offenders and those at risk of offending are improved so they are less likely to offend	NI 18 Adult re-offending rates for those under probation supervision	Place Holder			
	NI 19 Rate of proven re-offending by young offenders	Place Holder			
An increase in the provision of affordable housing.	NI 155 Number of affordable homes delivered (gross)	269 (2004-07)			

Sustainable Community Strategy Theme: Stronger more cohesive communities

LAA Priority Outcome	Indicator subject to refresh negotiations	Baseline (Changes due to Refresh shown in Bold)	LAA Improvement Target (Changes due to Refresh shown in Bold)		
			08/09	09/10	10/11
Leicestershire is integrated, cohesive and inclusive	NI 1 % of people who believe people from different backgrounds get on well together in their local area	To be baselined Spring 2009 via Place survey			+5%
	NI 2 % of people who feel that they belong to their neighbourhood	To be baselined Spring 2009 via Place survey			+5%
<i>All sections of the community are empowered to influence local decision making</i>	NI 4 % of people who feel they can influence decisions about their locality	To be baselined Spring 2009 via Place survey			+5%
<i>Well-supported volunteering opportunities are provided within and by the community</i>	NI 6 % Participation in regular volunteering	To be baselined Spring 2009 via Place survey			+5%
<i>Children and young people make a positive contribution</i>	NI 110, Young people's participation in positive activities	New indicator, no baseline currently available.			
<i>Older people are empowered to play an active part in the community</i>	NI 139 People over 65 who say that they receive information, assistance & support needed to exercise choice and control to live independently	To be baselined Spring 2009 via Place survey			To be agreed when Place Survey results available

Sustainable Community Strategy Theme: A safe and attractive place to live and work

LAA Priority Outcome	Indicator subject to refresh negotiations	Baseline (Changes due to Refresh shown in Bold)	LAA Improvement Target (Changes due to Refresh shown in Bold)		
			08/09	09/10	10/11
<i>People feel (and are) safer from violence</i>	NI 20 Assault with injury crime rate	6.03 crimes per 1,000 population in 2007/08 based on mid-2006 population estimates of 635,100 (3833 offences in 2007/08)	5.85 crimes per 1,000 population based on mid 2007 population data (i.e. 3% reduction from 2007/08 baseline)	Future year targets will be set at the annual refresh in light of the outcome of the post Flanagan pilot review of violent crime recording	
<i>Disorder and anti-social behaviour is low compared to comparable areas and is being tackled effectively</i>	NI 21 Dealing with local concerns about anti-social behaviour and crime by the local council and police	Place Holder			
<i>Increased resident satisfaction with the built environment and improved green infrastructure</i>	NI 195 - improved street and environmental cleanliness (levels of graffiti, litter, detritus and fly posting)	Baseline to be set in March 2009	0% Reduction on baseline	10% Reduction on baseline	Further 10% Reduction on baseline
<i>The housing needs of the people of Leicestershire are met</i>	NI 154 Net Additional Homes	2506 (per year from 2004-07)	2587	2587	2586

Sustainable Community Strategy Theme: A more effective response to climate change

LAA Priority Outcome	Indicator subject to refresh negotiations	Baseline (Changes due to Refresh shown in Bold)	LAA Improvement Target (Changes due to Refresh shown in Bold)		
			08/09	09/10	10/11
<i>Our contribution to climate change is reduced</i>	NI 185 CO2 reduction from Local Authority operations	No target necessary	Baseline data collection. Targets for year 2 and 3 revisited once the baseline data has been collected at the end of first year.	4% reduction against baseline	4% reduction against baseline (giving a total of 7.84% reduction)
<i>Growth of road congestion is reduced</i>	NI 167 Congestion – average person journey time per mile during morning peak (07.30am – 09.30am). BASELINE & TARGETS CHANGED	4.27 mins (2004/05)	4.48 mins	4.52 mins	4.54 mins

Sustainable Community Strategy Theme: A prosperous innovative and dynamic economy

LAA Priority Outcome	Indicator subject to refresh negotiations	Baseline (Changes due to Refresh shown in Bold)	LAA Improvement Target (Changes due to Refresh shown in Bold)		
			08/09	09/10	10/11
<i>A prosperous and dynamic economy driven by innovation</i>	NI 172 VAT registered businesses in the area showing growth BERR DSO	Data is not scheduled to be available until the end of January 2009			
	NI 165 Working age population qualified to at least Level 4 or higher PSA 2 NO CHANGES AT REFRESH	27.2% (2006-07)	28.2% +1%	29.6% +1.2%	31% +1.4%

Sustainable Community Strategy Theme: More Effective and Efficient Service Delivery

LAA Priority Outcome	Indicator subject to refresh negotiations	Baseline (Changes due to Refresh shown in Bold)	LAA Improvement Target (Changes due to Refresh shown in Bold)		
			08/09	09/10	10/11
<i>Public services are provided in the most efficient and effective</i>	NI 179 Value for money - total net value of on-going cash-releasing value for money gains that have impacted since the start of the 2008-9 financial year CLG DSO	The baseline is estimated to be £1,280m Baseline and target will be revised at the six-month refresh.	3% (provisionally estimated at £38.5m of which LCC & District share is provisionally estimated at £12.2m)	6% cumulative (£value to be confirmed, but LCC & district share provisionally estimated at £24.4m)	9.4% cumulative (£value to be confirmed, but LCC & district share provisionally estimated at £38.2m)

Sustainable Community Strategy Theme: A healthier Leicestershire

LAA Priority Outcome	Indicator subject to refresh negotiations	Baseline (Changes due to Refresh shown in Bold)	LAA Improvement Target (Changes due to Refresh shown in Bold)		
			08/09	09/10	10/11
<i>The harm caused by drug and alcohol misuse is reduced in local communities</i>	NI 115 Substance misuse by young people	Place holder			
<i>Improved mental health and well being</i>	NI 50, Emotional health of Children PSA 12	Place holder			
<i>More people are physically active at a level which makes them healthier</i>	NI 8 Adult participation in sport DCMS DSO	22.3% (115,424)	23.63%	24.96%	26.30% (an additional 20,704 from the baseline)
	NI 57 Children and young people's participation in high-quality PE and sport DCSF DSO	Place holder			